NAVIGATING TOWARDS THE 2030 AGENDA IN A POST-PANDEMIC WORLD: THE PAGE APPROACH TO GREEN RECOVERY

The COVID-19 global pandemic has created unprecedented impacts on societies and formal and informal economies around the world. Coupled with pre-existing challenges, the urgency to meet the 2030 Sustainable Development Goals and Biodiversity targets has not lifted. Recovery packages and economic policies implemented to meet the societal stresses caused by the pandemic will need to account for medium- and long-term sustainability. Within the framework of PAGE, we can create an enabling environment to not only recover economically from COVID-19, but to Build Back Better.

In the face of this adversity, we have a collective opportunity to join together for a brighter, more sustainable future. We must seize the moment and put in place the right policies and investments that will support growth in green jobs and technology — building a sustainable future that will ensure the protection, health and wellbeing of both people and the planet.

More than ever, delivering on a sustainable future depends on coordinated efforts and a reaffirmation of our 2030 commitments as one United Nations. Since its founding in 2013, PAGE has been developing and aggregating knowledge, and employing the shared expertise of 5 UN agencies, 8 funding partners and 20 partner countries and using this bedrock, PAGE will support interested countries in greening their fiscal stimulus and recovery packages.

In the United Nations report “A UN framework for the immediate socio-economic response to COVID-19”, PAGE is highlighted as a driver to provide integrated, green socio-economic support to partner countries — offering a long-term response mechanism that can help shape policies and stimulate fiscal recovery, contributing to more sustainable and inclusive economies.

Guiding the reframing of economic policies around sustainability, supporting the development of enabling conditions, reforms, incentives and business models, and catalysing investment in green technologies and natural, human, and social capital, we can find a way forward to achieve the Future We Want.

This Synthesis provides highlights of the PAGE Strategy 2021-2030 and Delivery Plan 2021-2025 (Phase 1). The Strategy was approved by the PAGE Management Board in December 2019, following a participatory process that included extensive consultations with the PAGE Global Technical Team, Funding Partners and partner countries.
PAGE inspires, informs and enables countries and regions to put sustainability at the heart of economic policy practice.

From 2013 to 2030:
The PAGE journey continues

Since the start of its activities in 2013, the Partnership for Action on Green Economy (PAGE) has evolved from a small, coordinated effort involving five United Nations agencies into a burgeoning partnership supported by eight funding partners. PAGE brings together the expertise of ILO, UNDP, UNEP, UNIDO and UNITAR who work jointly in supporting countries to reframe macroeconomic and sectoral policies around sustainability. To date, PAGE has been active in 20 partner countries, and inspired action in a further 90 countries. In the decade 2020-2030, PAGE will build on this momentum by expanding and deepening its engagement with 10 additional countries and with regional organizations.

The PAGE approach to foster transformational change

<table>
<thead>
<tr>
<th>INSPIRE</th>
<th>governments and stakeholders to reframe economic policies</th>
</tr>
</thead>
<tbody>
<tr>
<td>ENABLE</td>
<td>a global transition to a greener and more inclusive economy by building the capacity of key individuals and institutions</td>
</tr>
<tr>
<td>INFORM</td>
<td>policy development through technical support and analysis at macroeconomic and sectoral levels</td>
</tr>
</tbody>
</table>

“We highly appreciate that with the support of PAGE, Mongolia has made great progress to turn green economy into reality.”

Dulamsuren Oyunkhorol
Minister of Environment and Tourism (2014—2017) Mongolia
Countries have transformed their economies to eradicate poverty, increase jobs and social equity, strengthen livelihoods and environmental stewardship and sustain growth in line with the SDGs, the Paris Agreement and the Post-2020 global Biodiversity Framework.

Why is green economic transformation more relevant than ever?
Continuing with the current trajectories of our economies is not an option in an era of climate breakdown, increasing environmental risks and scarcities, growing economic uncertainty, unprecedented inequalities, and devastating zoonotic diseases, such as COVID-19. Achieving the goals of the 2030 Agenda, the Paris Agreement and the post-2020 Biodiversity Framework requires unprecedented economic transformation, as well as disruptive technologies and innovation where the growth of jobs, income and prosperity is driven by policies and investments that deliver global sustainability solutions.

What is PAGE aspiring to?
PAGE brings together the specialized expertise of five United Nations agencies to accelerate a just transition to a low carbon, resource efficient, nature friendly and socially inclusive economy. PAGE assists countries in: reframing economic policies and national development planning around sustainability and social inclusion; creating an enabling environment to finance the transition; and developing capacity for policy development and implementation. PAGE also informs global public and policy debates, drawing on country experiences.

What is PAGE delivering?
PAGE has supported more than 60 national development plans and policies across regions, integrating sustainability into upstream policies and creating leverage for action. Over the next decade, PAGE will deepen its engagement with current partner countries and extend its services to new countries. PAGE will also widen its alliance with other institutions, initiatives and programmes, including regional actors, the private sector, civil society, and youth and gender movements. To bring the impact to a global scale, PAGE will strengthen South-South and Triangular Cooperation, create a Green Economy Challenge Fund, provide global capacity-building services, contribute to global agenda-setting on greening of economies, and raise public awareness.

Services offered by the five PAGE agency partners to jointly support national policy reform

The UN Environment Programme focuses on enabling countries to place environmental sustainability at the heart of policymaking, development planning, and project execution.

The International Labour Organization assists countries in developing an enabling environment for green job opportunities to flourish, and future proofing the workforce.

The UN Development Programme provides expertise to ensure integrated policy design and implementation that eradicates poverty and reduces inequalities.

The UN Industrial Development Organization delivers expertise on developing and greening industrial sectors to enable countries to sustainably diversity the drivers of their economies.

The UN Institute For Training And Research develops institutional and societal expertise to sustain, grow and implement green economy policies and projects.
PAGE RESULTS AT A GLANCE (2013–2019)

- 5 UN AGENCIES
- 8 FUNDING PARTNERS
- 20 PARTNER COUNTRIES
- 52 COUNTRIES REQUESTING PAGE SUPPORT
- 68 POLICIES AND DEVELOPMENT PLANS
- 103 CROSS-SECTORAL AND SECTORAL ASSESSMENTS
- 217 NATIONAL INSTITUTIONS AND MINISTRIES PARTNERING
- 232 CONSULTATIONS AND WORKSHOPS
- 76 MIL USD TOTAL CONTRIBUTIONS TO PAGE
- 43 INITIATIVES PROVIDING CO-FINANCING
- 11 GLOBAL ACTION PARTNERS
- 17 KNOWLEDGE PRODUCTS
- 15 TRAINING PACKAGES
- 6,567 PRACTITIONERS TRAINED
- 44 GLOBAL EVENTS
- 96 COUNTRIES BENEFITING FROM CAPACITY-BUILDING AND GLOBAL EVENTS
The green economy is the future. It fosters prosperity, creates decent work, addresses root causes of conflict and contributes to the full enjoyment of all human rights – not only civil and political, but also economic, social and cultural.

António Guterres
United Nations Secretary-General

Remarks at Leaders’ Roundtable on promoting green and sustainable development to implement the 2030 Agenda.
A NEW DECADE OF ACTION: ACCELERATING A FAIR AND GREEN ECONOMIC TRANSFORMATION

ILLUSTRATIVE EXAMPLES OF POLICY PROCESSES SUPPORTED BY PAGE

<table>
<thead>
<tr>
<th>Country</th>
<th>Policy/Strategy/Programme</th>
<th>Support Provided</th>
</tr>
</thead>
<tbody>
<tr>
<td>Peru</td>
<td>National Competitiveness and Productivity Plan (2019)</td>
<td>PAGE assisted in setting up a committee to draft the environmental sustainability chapter of the Plan which formulated green growth measures in different thematic areas. Several analytical assessments supported by PAGE also informed the process.</td>
</tr>
<tr>
<td>Senegal</td>
<td>Senegal: Plan Senegal Emergent (PSE) (2014)</td>
<td>PAGE provided technical assistance to operationalize the PSE and its five-year Priority Action Plan (2014-2018) which was extended to 2019-2023. A green economy assessment informed the drafting of second phase of the PSE.</td>
</tr>
<tr>
<td>Kyrgyz Republic</td>
<td>National Green Economy Programme (2019-2023)</td>
<td>PAGE provided support for the Programme through a macroeconomic assessment highlighting seven priority economic sectors and three cross-cutting areas.</td>
</tr>
<tr>
<td>Indonesia</td>
<td>Low Carbon Development Initiative (2017) and the Medium-Term National Development Plan (2020-2024)</td>
<td>PAGE has supported Phase 1 of this Initiative through green economy modelling, capacity-building and the development of a framework for implementation. The policy scenario analysis has also informed the Medium-Term National Development Plan.</td>
</tr>
</tbody>
</table>

What is an inclusive green economy?

An inclusive green economy, in its simplest expression, is low carbon, efficient and clean in production. It is also inclusive in consumption and outcomes, based on sharing, circularity, collaboration, solidarity, resilience, opportunity, and interdependence. It is focused on expanding options and choices for national economies, using targeted and appropriate fiscal and social protection policies, and backed up by strong institutions that are specifically geared to safeguarding social and ecological floors. It recognizes that there are many and diverse pathways to environmental sustainability. UNEP. 2015. Uncovering Pathways Towards an Inclusive Green Economy.
The PAGE results framework and theory of change

In delivering national policy reform, PAGE considers that change occurs when windows for policy innovation are open. This is often the case during the early days after an administration takes office. Therefore, PAGE engages where and when there is widespread demand and high-level political commitment to transformative change.
PAGE makes direct and substantive contributions to the implementation of many goals and targets included in the 2030 Sustainable Development Agenda. With its upstream policy focus and comprehensive thematic portfolio, PAGE is well placed to respond to the interconnected nature of the SDGs.

PAGE specifically focuses on the delivery of SDG 8 on “Decent work and economic growth” and SDG 17 on “Partnerships for the Goals”. Under SDG 17, PAGE has developed models for promoting cooperation and collaboration with other initiatives working on different dimensions of green economy. These include the Poverty-Environment Action, SWITCH Africa Green and SWITCH Asia, UN-REDD, One Planet Network, BIOFIN, Green Commodities Programme, Global Green Growth Institute, Green Economy Coalition, Global Green Knowledge Partnership, UNEP Environment and Trade Hub, UNEP Finance Initiative and the Gesellschaft für Internationale Zusammenarbeit (GIZ), among others.

Other SDGs for which PAGE makes substantial contributions include SDG 7 (Affordable and Clean Energy), SDG 9 (Industry Innovation and Infrastructure), SDG 10 (Reduced Inequalities), SDG 12 (Sustainable Consumption and Production), SDG 13 (Climate Action), and SDG 15 (Life on Land).

At the country level, PAGE collaborates with ministries and stakeholders who are engaged in the implementation of the 2030 Agenda. PAGE also works through One UN Country Teams led by the Office of the UN Resident Coordinator to provide effective and coordinated UN support for national sustainable development policy reform.

### Linkages of PAGE and SDG implementation

National economies as drivers of environmental sustainability, social inclusion and economic growth
Examples of PAGE support for national SDG implementation

**Mauritius**: Development of the Marshall Plan Against Poverty and Exclusion and the drafting of targeted policy measures to prevent extreme poverty (Target 1.4).

**Ghana, South Africa** and **Uruguay**: Formalization and green growth of small – and medium-sized enterprises (Target 8.3).

**Senegal** and the **Kyrgyz Republic**: Resource efficiency in consumption and production (Target 8.4).

**Mato Grosso State (Brazil)**: Development of sustainable tourism products (Target 8.4).

**Burkina Faso**: Integration of green economy principles into the National Industrial Strategy.

**Mongolia** and **Mauritius**: Sustainable management (Target 12.4) and prevention, reduction, recycling and reuse (Target 12.5) of industrial waste.

**Uruguay** and **Argentina**: Promoting and mainstreaming a circular economy as a sustainable alternative to linear production and consumption.

**Mongolia** and the **Kyrgyz Republic**: Greening public procurement frameworks (Target 12.7).

**Mongolia, Peru, Ghana, Mauritius, Mato Grosso State (Brazil), Guyana, Uruguay** and **Indonesia**: Integrating climate change measures into national policies, strategies and planning (Target 13.1) to helping implement climate targets in the countries.
How does PAGE assist in accelerating green economic transformation?

Country support and global services
The PAGE 2030 Strategy and the Delivery Plan for 2021–2025 outlines planned activities that are clustered under a Country Support Package and a Global Services Package. PAGE will extend services for policy and capacity-building aimed at deeper economic reframing in 30 countries by 2030. The planned PAGE country engagement for the period 2021-2030 is presented in Annex 1.

**Country support package** – Enabling 30 countries to achieve their SDG commitments and climate and biodiversity targets through deeper economic reframing

- Reinforced IGE measures in national development and economic planning
  - Informing and enabling policy reforms
  - Facilitating consensus on policy options
  - Building capacity to implement policies and measure progress
- Thematic and sectoral policy reforms and financing the transition
  - Informing and enabling thematic and sectoral policy reforms
  - Catalysing finance for IGE transition
- Capacity-building for implementing the IGE transition
  - Strengthening individual and national institutional capacities
  - Developing country sustainability strategy for the period beyond PAGE Trust Fund direct support
- Communication, outreach and knowledge sharing
  - Developing and implementing national communication strategies
  - Sharing, replicating and scaling up good practices through South-South and Triangular Cooperation
- PAGE Alumni countries
  - Post-graduation support (case by case basis)
  - Green Economy Challenge Fund (through competitive application process)

**Global and regional support package** – Supporting policymakers and practitioners globally

- Capacity-building for implementing and financing the IGE transition
  - Developing and offering global training programmes
  - Organizing global academies and forums for IGE training and learning
  - Providing online expert assistance and platforms for policy development
- Communication, outreach and knowledge creation
  - Developing new analytical tools and knowledge products to support a global transition to IGE
  - Influencing and informing global and regional policy debates
  - Catalysing global public action for SDGs, climate action, nature and the green economy
The PAGE country support package

The PAGE country engagement model

PAGE support to countries is time-bound and results-oriented. Principles for country engagement include demand and ownership of the country, inter-ministerial engagement, and inclusion of the private sector and civil society; tailor-made, responsive, flexible and dynamic support for each country; and focus on performance and mutual accountability among all partners.

Countries join PAGE through a demand-driven and criteria-based selection process, which emphasizes government commitment. During the Inception Phase, PAGE engages with high-level government representatives and the Office of the UN Resident Coordinator. Medium-term results and a programmatic framework are developed during the inception phase (year one). This paves the way to a three-year full implementation phase, which focuses on capacity development and policy reform. A phase-out year (year five) prepares for the period beyond core PAGE support, including the development of a sustainability strategy. Limited, post-graduation support is provided for countries to consolidate policy processes.

Development planning and macro-economic reform

PAGE supports the development, adoption and implementation of national development plans and cross-sectoral policies that incorporate IGE principles through assessments and stakeholder consultations. Working with partners, tools and measurement frameworks are provided to support policy analysis and facilitate consensus on policy options and monitor progress in the greening of the economy.

PAGE Country Selection Criteria

- Demonstrated high-level support and commitment of key ministries, evidence of inter-ministerial coordination;
- Identified linkages with relevant national planning processes such as for the SDGs, NDCs and NBSAPs;
- Regional balance and inclusion of both larger and smaller economies.
- Presence and complementarity of other programmes from PAGE

PAGE engagement in the policy riverbed

The focus of PAGE is upstream, at national level...

...but the effects are felt downstream, at sectoral level
SECTORAL AND THEMATIC REFORMS

PAGE also supports reform of sectoral and thematic policies, strategies and plans, assisting with multidisciplinary research and development of policy scenarios through multi-stakeholder processes. An important aspect of this work is identifying solutions for financing the transition to a green economy, with public and private resources. Under the 2030 Strategy, PAGE will strengthen its support for financing a green transition.

Examples of PAGE support to access to finance for green investment

- In Mongolia, PAGE and its partners supported the ministries of finance, environment and the Mongolian Bankers Association to establish the Mongolia Sustainable Finance Forum. This led to an annual gathering of the Forum and the creation of the Mongolian Green Credit Fund, which aims to bring long-term financing to projects that stimulate green development.
- In Mauritius, PAGE supported with the Ministry of Finance and Economic Development the National Stock Exchange in developing a green bond market.
- In Indonesia, PAGE supported the ongoing work on the Green Sukuk Bond and blue bond.
- In Ghana, PAGE and its partners are supporting the Ghana Banker’s Association to connect private finance with national green economy efforts.
- At the global level, PAGE designed a green bond training programme to strengthen the capacity of countries to develop regulatory frameworks to foster private sector and sovereign green bonds.

Capacity development to support transformation

Through a systemic approach to capacity development, PAGE supports both individual and institutional capacities to strengthen policymaking, cross-sectoral coordination, and stakeholder participation. Learning is anchored in study plans and curricula of universities, civil service training programmes, national institutes and bankers’ associations so that low levels of capacity are systematically addressed.

Communication, outreach and knowledge sharing

Citizen demand for policy reform and sustainable consumption and production choices can be a driver for policymakers and businesses alike. Under the 2030 Strategy, PAGE is systematically assisting partner countries in developing and implementing national communications strategies. These will help inform the public about the importance and benefits of greening the economy and will facilitate sharing and dissemination of best practices, stories and innovations.

Selected support for PAGE Alumni Countries

Following five years of PAGE core engagement, “graduated” countries remain in the PAGE family. Selective support is available, such as case-by-case and time-bound “alumni” support, and well as support from the competitive Green Economy Challenge Fund.
Global and regional PAGE services

In addition to providing direct support to countries, PAGE will continue to provide a range of services and activities at the global and regional levels. These services are directly linked to and support national policy reform and economic transformation.

**Developing capacity through global activities**

PAGE delivers all its services through a capacity-building approach, where it partners with local think tanks, universities, private sector and civil society for green economy analytics and development of policy options. In addition, PAGE develops and delivers global level training packages, and facilitates exchange among countries for mutual learning and knowledge exchange. Global PAGE fora and platforms, such PAGE Ministerial Conferences, the biennial Global Green Economy Academy, and the Global Green Economy Learning Forum, bring countries and learning institutions together to exchange successful approaches and connecting green economy champions and innovators from different fields, sectors and themes.

**Knowledge creation and outreach**

To catalyze wider use of PAGE tools and replication of green economy best practices, PAGE will continue to create innovative knowledge, host global events and conferences, leverage existing knowledge platforms and networks, and expand its outreach through the PAGE newsletter, annual report, website, and social media. Areas of work include:

- Influencing and informing global and regional policy debates. PAGE inspires inclusive green economy action through global events, where stakeholders can come together to share knowledge, exchange ideas and learn about best practices from one another.
- Catalyzing global public action for SDGs, climate and the green economy. PAGE will deliver strong communication and outreach to articulate and convey convincing messages based on real-life stories that inspire action. This will be undertaken with partners, including existing national, regional and global news outlets, public opinion influencers and global initiatives such as the GGKP, One Planet Network, the Global Green Growth Institute and Green Economy Coalition, among others.

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**Example of knowledge products developed by PAGE**

- **Green Industrial Policy**
  - To inform policymakers, researchers and practitioners about the concept of Trade and Green Industrial Policies and the instruments available, UN Environment Programme and UNIDO collaborated in the development of a trilogy, available at:
  - un-page.org/greenindustrialpolicy
Providing online expert assistance and platforms for policy development:

PAGE collaborates with the Green Growth Knowledge Partnership (GGKP) in the delivery of an Expert Connect service, which links up existing virtual green economy consultation services and seeks to expand the scope of expert advice available to countries. This service is available at no cost to governments from developing countries and supporting technical institutes.

Strengthening PAGE impact scalars:

PAGE is aiming to create impact beyond its core partners, through what is referred to as “impact scalars”. Impact scalars include the PAGE global capacity-building portfolio, high-level political events, media and outreach activities, South-South and Triangular cooperation, and partnerships and networks. To strengthen and reinforce its impact scalars under the 2030 Strategy, PAGE will strengthen alliances with regional and sub-regional actors – such as intergovernmental or regional institutions, including development banks.

High-level global PAGE events to inform public and policy discourse

During 2016–2020, PAGE promoted the green economy debate internationally, by hosting a range of global events, including workshops, academies, panel discussions and major international conferences. They brought together global leaders from government, the private sector and civil society. Three Ministerial Conferences have been organized so far: 2014 in Dubai, 2017 in Berlin and 2019 in Cape Town. The 2019 PAGE Ministerial Conference in Cape Town brought together over 500 leaders and innovators from government, the private sector and civil society from more than 50 countries. It generated the “Cape Town Action Pathways Towards 2030” document, which outlines key policy messages a pathway to support countries in advancing sustainable and inclusive economies. Collectively, these events boosted existing partnerships and catalysed several new partnerships and initiatives.
How does PAGE foster impact through partnerships?

PAGE will continue strengthening collaboration with organizations and initiatives that contribute to achieving PAGE’s principal outcomes. These include United Nations agencies, regional economic commissions and intergovernmental bodies, global alliances, global and national think tanks, financial institutions, and knowledge, learning and training institutions.

- PAGE catalyzes a wide range of partnerships
What are the resources needed to meet the growing demand for PAGE services?

PAGE is grateful to its current funding partners for valuable support provided from 2013-2020. To leverage continued funding, PAGE resource mobilization efforts will have two dimensions: the mobilization of resources for the PAGE 2030 Strategy and Delivery Plan 2021–2025, and; support to countries to leverage funding beyond PAGE Trust Fund resources. To be most effective, the PAGE 2030 Strategy has been structured in two phases: 2021–2025 and 2026–2030. The target for mobilizing funds for the 2021–2025 phase is approximately USD 73 million, of which USD 21 million is already secured including in-kind contributions and cash transfers to the PAGE Trust Fund (see chart below). The consolidated financial framework for 2021-2025 is presented in Annex 2.

To consolidate the funding base, PAGE will establish connections with institutes and programmes that support the finance sector in developing green portfolios and bankable projects. By providing seed funding to regional actors, such as regional intergovernmental institutions and development banks, PAGE will help identify opportunities to develop regional green economy projects and programmes and connect those with regional funding mechanisms.

A Message from PAGE Funding Partners

During the decade 2021-2030 we expect the PAGE family to keep growing. Based on the encouraging achievements to date, we are optimistic that the continuation of PAGE under its new strategy will provide a further push to the urgent and necessary transition towards an inclusive green economy at national, regional and global levels.

Join us on our journey to accelerate action and delivery
How is PAGE governed?

- PAGE has a light, efficient and accountable governance structure that includes several bodies with complementary functions and membership.
- The PAGE Steering Committee provides strategic guidance to the Partnership at the global level. It is composed of representatives from governments and institutions providing financial support to PAGE.
- The PAGE Management Board approves the overall work programme and selects new partner countries. It includes director-level representation from each PAGE partner agency and is chaired by one of the PAGE Agencies.
- The PAGE Global Technical Team discusses, plans and monitors the implementation of the programme and prepares global workplans.
- At the country level, a National Steering Committee (or an inter-ministerial committee with a wider mandate) directs and supervises the PAGE country work. Civil society, the private sector, including workers’ and employers’ organizations, and other stakeholder representatives, are usually invited to engage. Working closely with the Government, PAGE Country Interagency Teams prepare and implement country workplans as well as coordinate and monitor implementation of activities.

The PAGE Secretariat, hosted by UNEP, serves as the central liaison point among the PAGE partners and takes a lead role in managing the PAGE planning and implementation processes. The UNDP Multi-Partner Trust Fund Office, based in New York, has served since 2016 as the administrative agent of PAGE.

How does PAGE learn from monitoring and evaluation?

PAGE will continue to regularly measure progress against the PAGE results framework and to take corrective actions, where needed. At the country level, multi-year results framework together with country workplans provide the basis for monitoring progress. Lessons learned will be included in the monitoring process to continually adapt and improve action and address challenges encountered during implementation.

Each year in May, PAGE will provide a consolidated financial and narrative annual progress report to the Management Board and Steering Committee. To inform PAGE delivery beyond 2025, a review exercise is anticipated to take place before 2025. It will consider valuable lessons learned from a Results-Oriented Monitoring (ROM) Review of PAGE conducted in 2019.
Annex 1:

Planned PAGE Country Engagement, 2021-2030

By the end of 2024, all new PAGE countries will be on board. The total number of partner countries will reach 30. All 30 countries will have fully phased-out from PAGE support by 2030.

Evolution of PAGE country engagement

*Revised timeline due to country situation.
**Annex 2:**

**Consolidated financial framework for PAGE, 2021-2025**

The PAGE Delivery Plan 2021–2025 envisages up to 10 new countries to be selected in batches and phased-in gradually. PAGE also plans to expand its delivery at the global level, including through strategic alliances with regional and subregional actors and other impact scalars.

<table>
<thead>
<tr>
<th>Description/years</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>2024</th>
<th>2025</th>
<th>TOTALS</th>
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<tr>
<td><strong>Outcomes 1-4 (Country Support Package)</strong></td>
<td></td>
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<tr>
<td>A) 5-year Country Engagement</td>
<td>13</td>
<td>13</td>
<td>11</td>
<td>10</td>
<td>10</td>
<td>n/a</td>
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<tr>
<td>(# of countries receiving support)</td>
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<tr>
<td>- Countries in Inception Phase (USD 400 per country per year)*</td>
<td>1,600</td>
<td>800</td>
<td>800</td>
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<tr>
<td>- Countries in Full Implementation Phase (USD 800 per country per year)*</td>
<td>5,600</td>
<td>5,600</td>
<td>4,800</td>
<td>6,400</td>
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<td>- Countries in Phase-Out (USD 400 per country per year)*</td>
<td>800</td>
<td>1,600</td>
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<td><strong>SUBTOTAL</strong></td>
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<td>6,800</td>
<td>7,200</td>
<td>6,400</td>
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<td><strong>B) South-South and Triangular cooperation</strong></td>
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<td>750</td>
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<td>750</td>
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<td><strong>C) Targeted Technical Assistance provided by PAGE agencies</strong></td>
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<td><strong>PAGE alumni countries engagement (outcomes 1-3)</strong></td>
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<td><strong>D) Post-graduation support</strong></td>
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<td>1,200</td>
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<td><strong>E) Green Economy Challenge Fund</strong></td>
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<td><strong>TOTAL FOR COUNTRY SUPPORT PACKAGE</strong></td>
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<td><strong>F) Global Capacity Building Activities</strong></td>
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<td><strong>Outcome 4 (Global Knowledge)</strong></td>
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<td><strong>G) Global Knowledge Creation and Sharing</strong></td>
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<td>(total):</td>
<td></td>
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<td></td>
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<tr>
<td>- Developing new tools and knowledge for policy makers</td>
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<td>500</td>
<td>500</td>
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<td>2,500</td>
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<tr>
<td>- Informing and influencing global debates (incl. ministerial conferences)</td>
<td>300</td>
<td>300</td>
<td>300</td>
<td>300</td>
<td>300</td>
<td>1,500</td>
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<tr>
<td>- Catalysing global public action</td>
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<td>150</td>
<td>150</td>
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<td>150</td>
<td>750</td>
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<tr>
<td>- Impact Scalars (cooperating with regional actors)</td>
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<td>200</td>
<td>200</td>
<td>200</td>
<td>1,000</td>
</tr>
<tr>
<td><strong>TOTAL FOR GLOBAL SERVICES PACKAGE</strong></td>
<td>1,750</td>
<td>1,750</td>
<td>1,750</td>
<td>1,750</td>
<td>1,750</td>
<td>8,750</td>
</tr>
<tr>
<td><strong>H) PAGE Secretariat and PAGE Governance</strong></td>
<td>2,050</td>
<td>2,050</td>
<td>2,050</td>
<td>2,050</td>
<td>2,050</td>
<td>10,250</td>
</tr>
<tr>
<td><strong>TOTAL FOR 2021–2025</strong></td>
<td>15,250</td>
<td>15,250</td>
<td>14,050</td>
<td>14,450</td>
<td>13,650</td>
<td>72,650</td>
</tr>
<tr>
<td><strong>In-kind contribution from PAGE agencies</strong></td>
<td>16,500</td>
<td>16,500</td>
<td>15,300</td>
<td>15,700</td>
<td>14,900</td>
<td>78,900</td>
</tr>
<tr>
<td><strong>OVERALL TOTAL FOR 2021–2025</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

* For ease of preparation and presentation, the average amounts of USD 400,000 and USD 800,000 are used for different phases of country support. Actual disbursements will be based on the specific country situation as presented in the section on the Country Support Package.
We have an historic opportunity to accelerate and scale up the momentum for transitioning to the economy of the future, as called for at the 2019 PAGE Ministerial Conference in South Africa. We have the financing, technology and political will to radically reorganize the way we produce, consume and invest. Also, we have partners with the expertise and willingness to work together on this common cause to make change happen.

During the 2021–2030 period, thanks to its many funding and action partners, PAGE will offer a more robust and enhanced package of technical assistance and capacity-building to assist the growing number of Member States that strive to create more jobs, foster inclusive growth, and achieve sustainability. PAGE will continue to widen this circle, to innovate and to increase not only the number but also the enthusiasm and commitment of those who seek a better future in the economy of tomorrow.

FOR FURTHER INFORMATION:

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UN Environment Programme
Resources & Markets Branch
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Together we can write the next chapter of PAGE

Morocco
Sustainable agriculture. © Tofino / Alamy Stock Photo